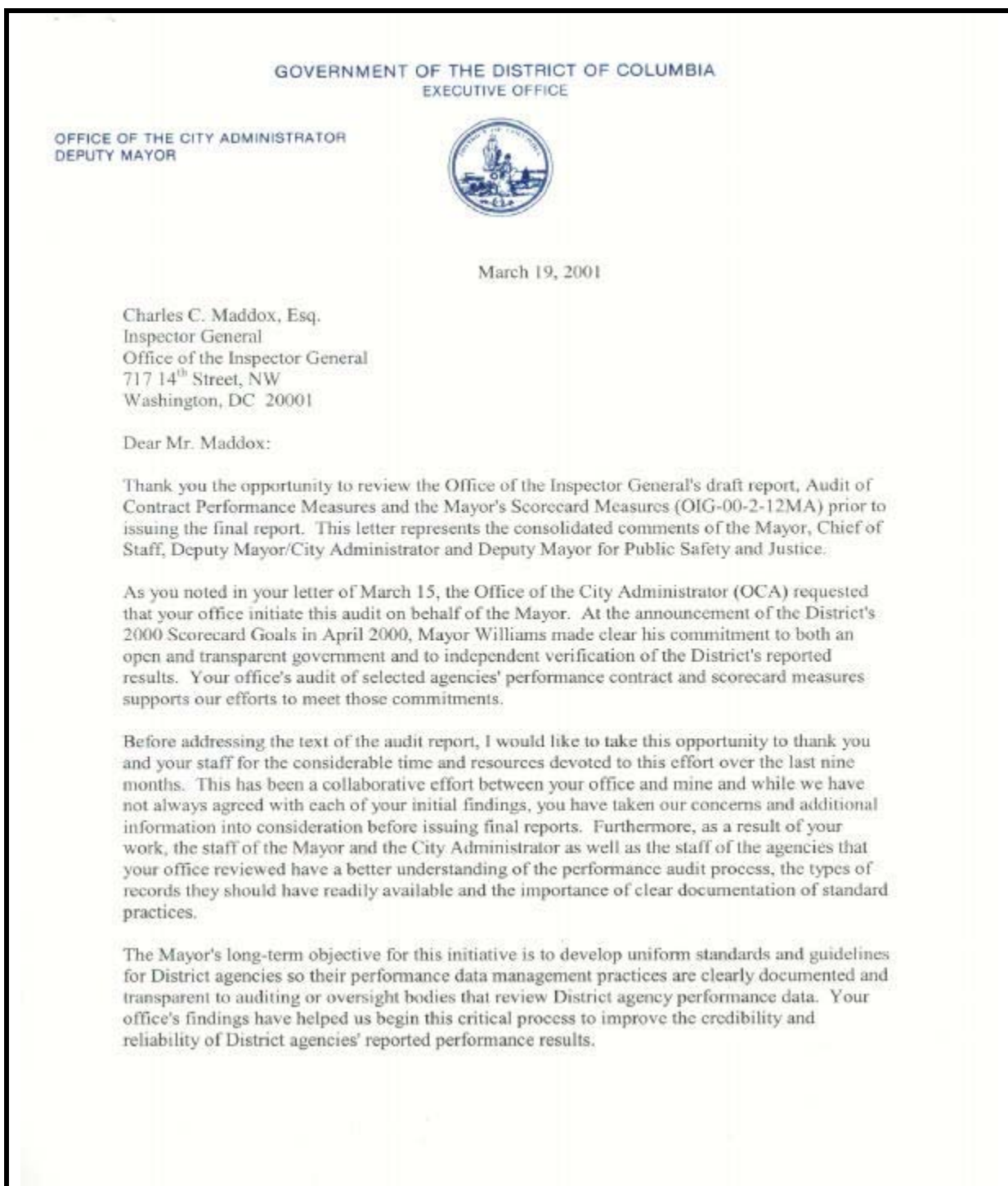


## EXHIBITS

### Exhibit 3: Consolidated Responses of the Mayor, Chief of Staff, Deputy Mayor/City Administrator, and Deputy Mayor for Public Safety and Justice

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OIG Comment: The OIG's field work was conducted between September 1, 2000 and January 31, 2001.

## EXHIBITS

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We plan to share this report with all District agencies as part of our initiative to establish data management and reporting standards by summer 2001. We look forward to continued input from the Office of the Inspector General and welcome recommendations from the District of Columbia Auditor and the U.S. General Accounting Office for establishing the proposed guidelines.

We have very few specific comments regarding the text of the final draft, primarily to correct minor factual errors or clarify a few points. These are included in an attachment to this letter.

Thank you again for the efforts of your staff over the last nine months.

Sincerely,



John A. Koskinen  
Deputy Mayor/City Administrator

CC: Anthony A. Williams, Mayor  
Abdusalam Omer, Chief of Staff  
Margret Nedelkoff Kellems, Deputy Mayor, Public Safety and Justice  
Charles H. Ramsey, Chief, Metropolitan Police Department  
Ronnie Few, Chief, Fire and Emergency Medical Services Department  
Leslie Hotaling, Acting Director, Department of Public Works  
Daniel Tangherlini, Acting Director, District Division of Public Works  
Sherryl Hobbs, Newman, Director, Department of Motor Vehicles

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Charles C. Maddox  
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#### Attachment

*Page iv, Paragraph 5*

The Fire and Emergency Medical Services Department has changed its plans regarding the establishment of paramedic engine companies. The projected establishment date of two additional paramedic engine companies has been changed from February 2001 to no later than September 2001.

*Page 7, Paragraph 2*

The necessary authorizing language to clear the way for cross-trained paramedic/firefighters has been inserted into the FY 2002 Budget Support Act.

*Page 11, Paragraph 5*

OCA has delayed the finalization of FY 2001 performance contracts until mid-April.